

Water Industry Investment Group (WI IG)
Progress Report on Performance Against the Committed List for Quarter 4 2025-26

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1. Purpose

This document sets out how Scottish Water is progressing with the delivery of projects and programmes included on the 'Committed List' and confirms the position up to the end of March 2026 (Q4 2025-2026).

What We Monitor

Each quarter Scottish Water reports on its progress with the delivery of projects and programmes included in the Committed List as follows:

Section 2: Executive Summary – to highlight key findings and to provide an overview of levels of investment compared to the Performance and Prospects Report and highlight delivery risks that have, or may, impact progress.

Section 3: Indicator of Progress of Overall Delivery (**IPOD**) - to provide an insight to stakeholders on progress of projects on the Committed List compared with the forecasts set when the projects were committed to delivery - and to take learning from any variances.

Section 4: Progress in delivering SR15 completion projects – to provide stakeholders with a view of how the planned completion portfolio, and projects delayed due to Covid-19 and other risks, are progressing.

Section 5: Conclusions

Section 6: Appendices

A Glossary of Terms can be found in Appendix B – this will be added to over time.

Further to discussions with sector stakeholders at the end of 2023-24, it was decided that the Progress on Performance Against the Committed List Report would be significantly condensed. The report now summarises Portfolio and Sub-portfolio-level progress in a more succinct way (Appendix A).

Gate 100 (Acceptance) milestones currently forecast in SR27 are detailed in Appendix C – Current SR27 Delivery Commitments.

2. Executive Summary

2.1 Progress with Investment

Scottish Water's (SW's) investment programme is one of the largest infrastructure programmes in Scotland – delivering the vital assets that enable us to maintain and improve the water and wastewater services people depend on every day - and supporting growth and development to ensure that communities can flourish. Communities across Scotland, be it a town, city or village depend on our pipes and treatment works to deliver essential services.

In 2025-26, we invested £896m on planned projects and sub-programmes. This investment includes £246m of enhancement (including flooding), £14m of SR15 Completion, £62m of growth and £574m in asset replacement, planned repair, refurbishment and inspections. Responsive repair, refurbishment and inspections expenditure was £257m which takes the total investment to £1,153m, which was £2m less than our planned investment level for 2025-26.

Our forecast for 2026-27 investment is currently £1,175m, which is in line with our Investment Planning Scenario (IPS) funding of £1,184m. An internal action plan is being developed to manage and control investment to individual Management Approach and Delivery Vehicle targets.

Through our people and partners and by continuing to transform, innovate and work with communities and customers, we continue to deliver year on year growth in investment.

2.2 Progress with Delivery Against Forecasts

Investment needs are identified and then a balanced programme is created through considered prioritisation, which will contribute to meeting objectives set out by Ministers for the regulatory period. Once these needs are developed, associated investment projects and programmes of work are created and are committed to. Updates are then given to Water Industry Investment Group (WI IG) via the 'Progress to Committed List' report. The 'Committed List' is, therefore, updated dynamically and forecasts for delivery are included.

The Indicator of Progress of Overall Delivery (IPOD) is the milestone attainment measure providing a high-level measurement of Scottish Water's progress in delivering the Committed List for projects over £1.0m. It assesses the progress of these investment projects monitored across 3 delivery gates (Start on Site, G100 Acceptance, and G110 Financial Completion), combining this information to give an overall score with the intention of gaining and implementing learning and monitoring delivery. The overall capital programme is considered 'on track' if IPOD is within the target range.

All projects are worth 3 points, irrespective of value, size, complexity or duration. However, projects that were added onto the Committed List at the end of March 2021 and were already 'in flight' at that time, only had points allocated for future milestones. Any previously achieved milestones were excluded from both the target and the actual.

The IPOD indicator finished 2025-26 on track at 1,421 points against a range of 1,340 to 1,464 points (0.8 months ahead).

This figure includes the removal of Londornoch WTW Sludge Lagoon Upgrade and SR15 ES - Londornoch WTW from the Committed List in Q4. The former had historically claimed IPOD points for the G100 Acceptance and G110 Financial Completion milestones (having Started on Site in SR15, prior to the introduction of the IPOD metric), while the latter had claimed its Start on Site. Consequently, 3 points were removed from the IPOD achieved figure (1 at each Gate stage), and 5 points from the baseline.

For the 3 delivery gates, progress is:

- Start On Site: 400 points against a target range of 383 to 408 points (0.6 months ahead of 398 Committed Baseline).
- Acceptance: 514 points against a target range of 494 to 539 points (0.7 months behind 520 Committed Baseline).
- Financial Completion: 507 points against a target range of 463 to 517 points (2 months ahead of 487 Committed Baseline).

Note: the months ahead/behind are calculated using the Committed Baseline, and the upper/lower ranges i.e. 3 months ahead/behind respectively. For example, in the case of Start on Site, the difference in the upper 3-month range is $408 - 398$ Committed Baseline = 10 points. One point is 0.3 months ahead, so 2 points is 0.6 months.

The performance of projects starting on site remains strong and well within the target range.

The performance of the 'Acceptance' milestone remains within the target range following recovery throughout 2023-24 and 2024-25, driven by reporting improvements with increased visibility and a focus on quarterly delivery.

The financial completion milestone remains in the upper part of the target range at Q4 2025-26.

Before committing to the delivery of a project we carefully consider the balance of the likelihood of delay due to risks compared with setting an over cautious target that may lose the focus and need to drive delivery. We continue to identify learnings that can be used for future projects.

We continue to make positive progress on our SR15 Completion programme, successfully navigating scope changes and third-party challenges with 136 projects now delivering benefit to our customers. Our focus is on delivery of the final 7 projects - 5 Delayed and 2 Planned. It is acknowledged that the remaining projects are proving to be the most challenging.

A deep dive with the WIIG Working Group on SR15 Completion programme was undertaken at the November 19th meeting. Scottish Water shared a detailed update on the remaining SR15 projects and explained how they continue to undertake deep dives on this programme. This is to ensure that opportunities are explored to see where projects can advance to meet the SR15 commitments sooner.

Regular bilateral meetings are held with DWQR and SEPA where projects of specific interest to these stakeholders including SR15 completion projects are reviewed to give detailed updates on progress on projects and answer any queries.

Scottish Water monitors actual costs at final account compared with forecasts at the time of commitment (IFAC measure). The baseline is 100% and target range is between +/- 5%. They continually look for opportunities for gaining and implementing learning to feed into future projects. At the end of Q4 2025-26, the IFAC indicator was 99.2%. This is within the target range, and below 100% due to the outturn cost of projects achieving G110 being collectively lower than that agreed at commitment.

2.3 Ongoing Delivery Risks: What are they? How do we mitigate them and how do we continue to learn?

Scottish Water continue to monitor and endeavour to mitigate the three broad categories of risks that may impact our forecasts:

- Third Party Risk - Potential delays due to third-party issues. *Mitigated through our prepare process and close relationships with third parties.*
- Construction Risk - Unforeseen delays from allowable events or poor performance on site. *Mitigated by collaborative working with our delivery partners.*
- Construction Market Conditions – *Mitigated through project planning.*

Construction market conditions:

Supply chain inflationary pressures had fallen broadly in-line with general inflation. However, the recent Iran War and the closure of the Strait of Hormuz have introduced new uncertainty and risk in the global economy. In Scottish Water, we have already been approached by several suppliers requesting temporary price increases in relation to fuel and energy cost impacts. These are being actively reviewed and challenged, however where appropriate, relief will have to be given to our suppliers, and this will have an impact on cost. The scale of the impact will ultimately depend on how long the disruption in the Middle East continues but the longer it does continue the more likely we are to get further requests for increases from our supply chain. We will continue to manage and where possible mitigate the impact of this and ensure that costs are managed back down once fuel and energy prices return to more normal levels.

The DV4 Enterprise procurement has concluded and procured seven partners, with Enterprise Agreement signing concluded in March which met the go-live date of 1st April 2026. Enterprise mobilisation is now progressing with the Enterprise Board and Mobilisation Partner Steering Group now appointed. Mobilisation theme Leads are also now in-post and are working to co-create strategy, build associated teams and progress activity.

Additionally, the procurement of our digital supply chain for SR27 is progressing well having achieved significant milestones. For the Managed Service Agreements, we have completed the sourcing exercise and have awarded to BT (Lot 1 Networks & Security Operating Centre) and Accenture (Lot 2 - Applications Management). ITN submissions have been returned for the multi-supplier framework agreements for Operational Technology Support and Digital Transformation

Services. The award for Operational Technology is expected early July 2026 and the award for Digital Transformation Services will follow in September 2026.

2.4 Conclusions

The WI IG is invited to note that at the end of Q4 2025-26:

- All key SR21 performance metrics are within target range, with challenges still being experienced with the remaining SR15 delayed projects.
- The overall milestone indicator (IPOD) is within the target range of 1,340 to 1,464 points at 1,421 points.
- G100 (Acceptance) IPOD remains within range, at 514 points against a target range of 494 to 539 points.
- G110 (Financial Completion) IPOD remains in-range, with 507 points against a target range of 463 to 517 points.
- The SR15 Completion programme has seven projects remaining (5 Delayed, 2 Planned), with 136 projects now delivered against a March 2021 forecast of 143.

3. Indicator of Progress of Overall Delivery

The Indicator of Progress of Overall Delivery (IPOD) provides a high-level measurement of Scottish Water's progress in delivering the Committed List for projects over £1.0m¹. It assesses the progress of these investment projects monitored across three delivery gates combining this information to give an overall score.

When projects are added to the Committed List, each milestone is allocated 1 point. Each quarter, the number of points achieved by reaching gates is assessed against the baseline² level for the previous quarter (lower limit) and the subsequent quarter (upper limit). These points are shown as absolute scores. Scottish Water is considered to be within the target range where the number of points gained lies within the lower and upper limits.

At the end of Q4 2025-26, Scottish Water's IPOD position was on track at 1,421 points, against a range of 1,340 to 1,464 points. (Figure 1).

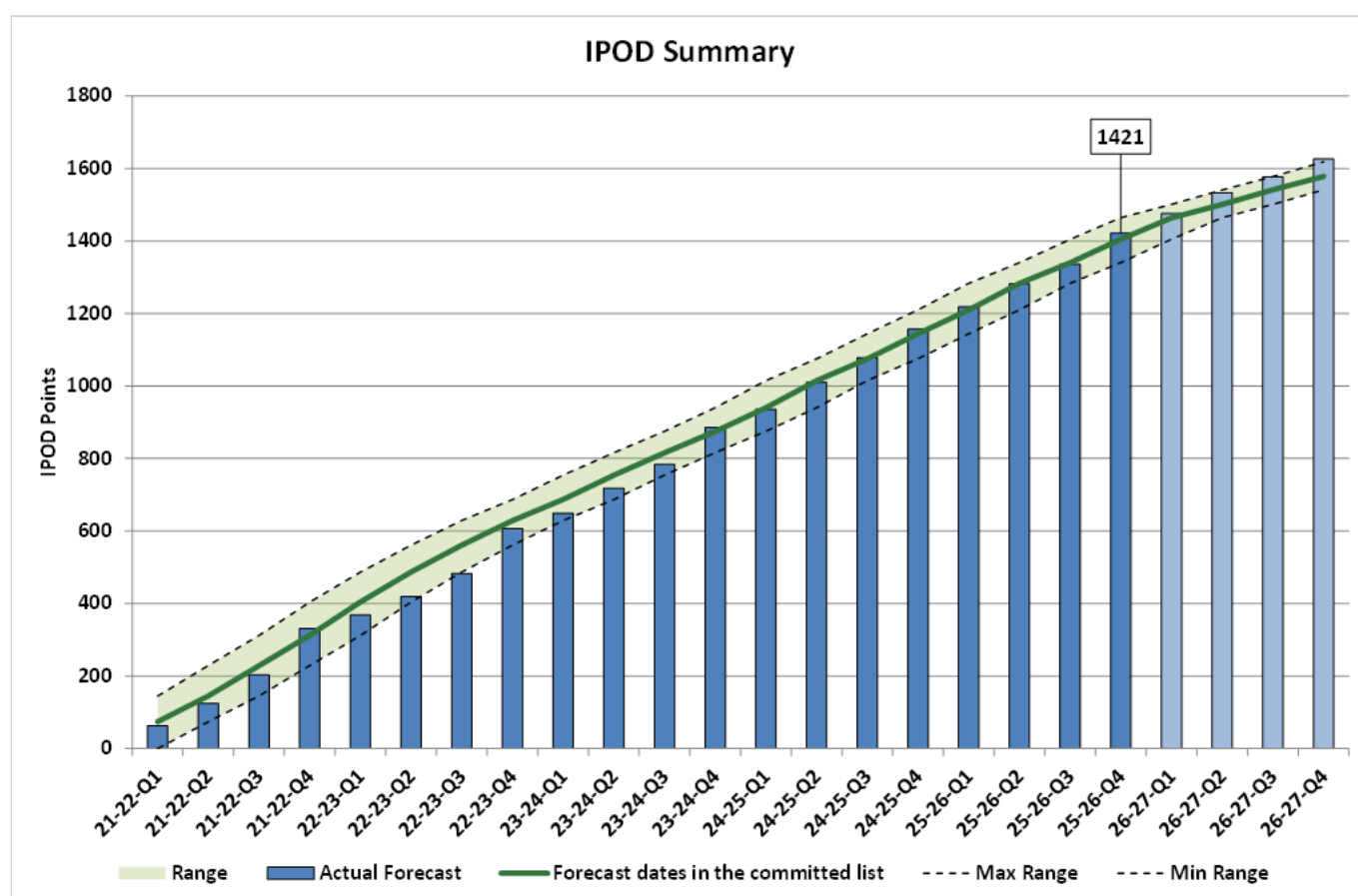


Figure 1: Indicator of Progress of Overall Delivery (IPOD) at end Quarter 4 2025-2026

The green line in the figure above shows the aggregate of the forecast dates in the Committed List (the baseline). The solid blue bars show Scottish Water's actual position, and the light blue bars show the forecast position for future months. The green area above shows the + or – 3 months target range (i.e., the baseline from the previous and subsequent quarters respectively).

¹ Forecast costs at the time of addition to the Committed List

² The baselines are determined by the projects forecast dates at the time inclusion in the Committed List

Being above this shows that Scottish Water is more than 3 months ahead of the baseline and being below this shows that Scottish Water is more than 3 months behind the baseline.

Figures 2, 3 and 4 below show the IPOD position at Q4 2025-2026 by individual milestone.

3.1 IPOD – Start On Site

18 projects started on site during Q4 bringing the total number of projects achieving the Start On Site (SOS) milestone to 400 (was 383 in Q3; 1 Start on Site IPOD point removed for SR15 ES - Londornoch WTW), with performance being in the upper half of the range of 383 to 408 points.

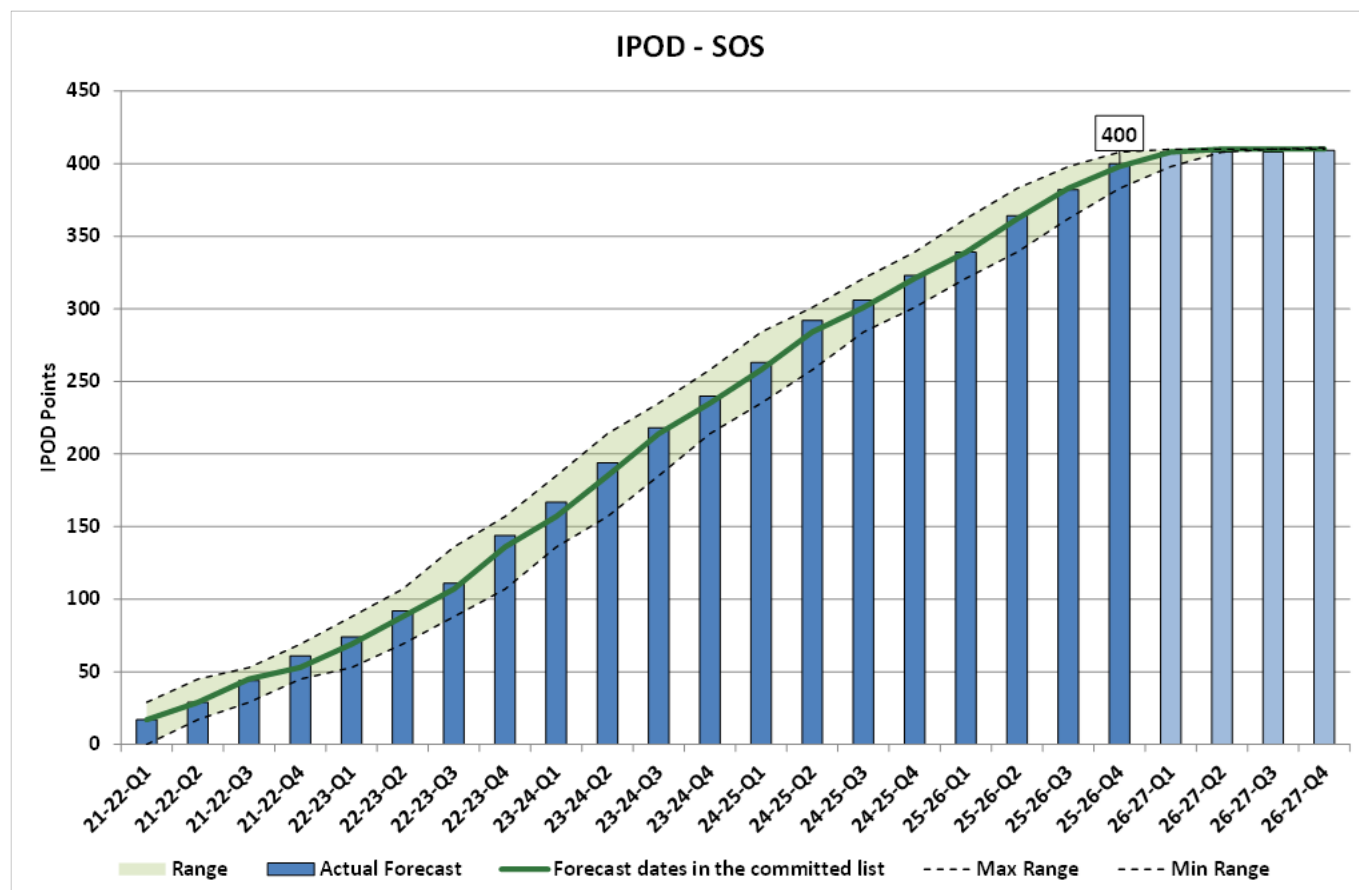


Figure 2: Indicator of progress of Overall Delivery (IPOD) at Quarter 4 2025-2026 for Start On Site

3.2 IPOD – Acceptance

31 projects achieved acceptance during Q4, bringing the total number of completed projects delivering benefit to customers to 514 (was 484 in Q3; 1 Acceptance IPOD point removed for Londornoch WTW Sludge Lagoon Upgrade) which is in the middle of the range of 494 to 539 points.

The full list of 31 projects achieving Acceptance in the quarter can be found in Appendix D.

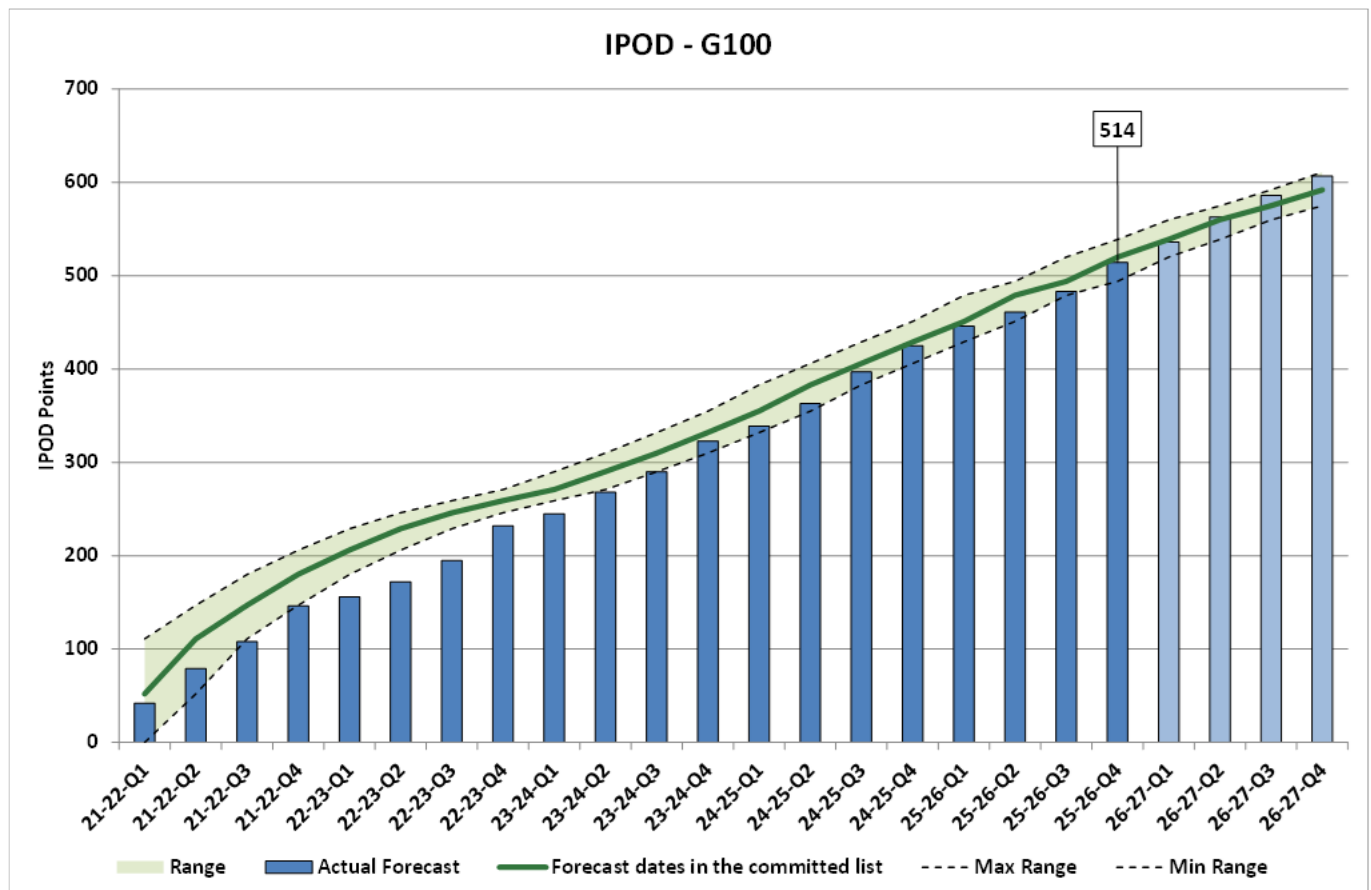


Figure 3: Indicator of progress of Overall Delivery (IPOD) at Quarter 4 2025-2026 for Gate 100 (Acceptance)

3.3 IPOD – Financial Completion

36 projects achieved financial completion during Q4, taking the total achieved to 507 (was 472 in Q3; 1 Financial Completion IPOD point removed for Londornoch WTW Sludge Lagoon Upgrade) which is in the top half of the range of 463 to 517 points.

The full list of 36 projects achieving Financial Completion in the quarter can be found in Appendix E.

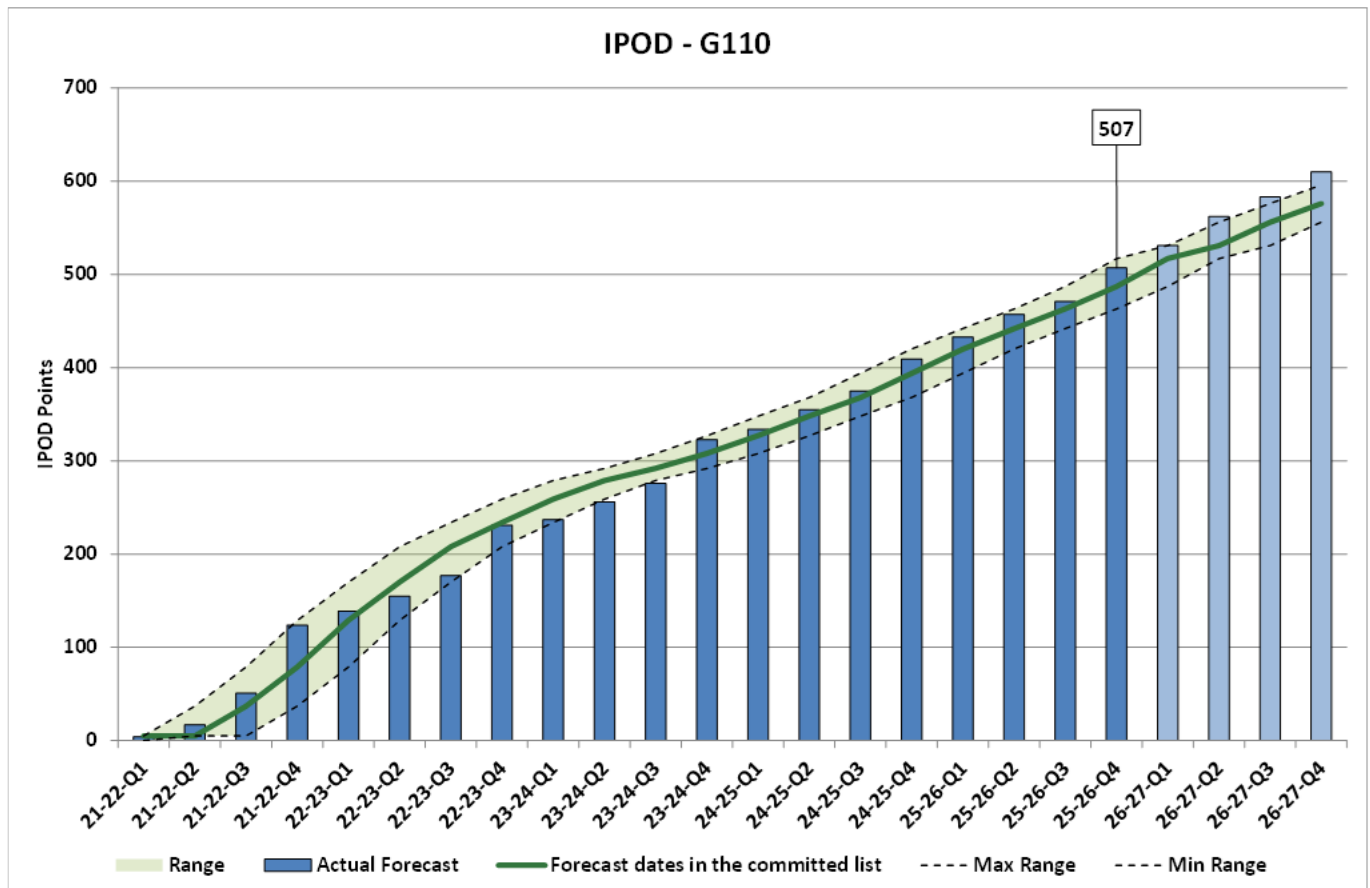


Figure 4: Indicator of progress of Overall Delivery (IPOD) at Quarter 4 2025-2026 for Gate 110 (Financial Completion)

4. Progress in delivering SR15 Completion Projects

There are two categories of SR15 Completion projects:

- Delayed Projects – projects that were expected to complete by the end of SR15 but were impacted by Covid-19, re-optioneering, scope change, construction risk and third-party risk.
- Planned Projects – projects that commenced in SR15 but were always expected to complete during SR21.

Table 1 below summarises the current status of each category.

Table 1: SR15 completion programme project status.

Stage	Delayed Forecast at March 2021	Delayed Actual at Q4 2025-26	Delayed Variance	Planned Forecast at March 2021	Planned Actual at Q4 2025-26	Planned Variance
Pre Start on Site	0	1	1	0	1	1
In Construction	0	4	4	0	1	1
Construction Complete	86	81	-5	57	55	-2
Total	86	86	0	57	57	0

Note that 2 projects have been on site but are currently undergoing redesign before returning to construction. Having a historical Start on Site date, they're included under 'In Construction' in the table above rather than 'Pre Start on Site'. They are:

403106 - QS3b AR - P014 UID Westbank Quadrant at Eldon Street Bridge CSO NS273667. Scope partially delivered. The project is undergoing redesign and thereafter will seek a revised target cost before remobilising to coincide with the 2026 school summer holidays, as the bulk of the construction is in and around a school. At Q4 2025-26, the project remains on track for summer holiday mobilisation.

501001 - SR15 TE CM Staney Hill North (Q Sandy Loch WTW). Part of the scope (main out element) has been delivered however the replacement CWT (Clear Water Tank) could not be built in the location proposed due to hydraulic issues and risk of disinfection non-compliance. The tank material has changed to stainless steel, to be constructed on land acquired to the immediate north of Sandy Loch WTW. Due to the change to a circular stainless-steel tank, the project will also upgrade the high lift pumps. We hope to commence construction by early 2027 with a WIS (Water Into Supply) date in Feb 2028.

4.1 Delayed Projects

We have 5 delayed projects (1 'Pre Start on Site' and 4 'In Construction' - shown in the 'Actual at Q4 2025-26' column of Table 1) to achieve Gate 100 Acceptance.

Four Delayed projects achieved Acceptance in Q4 2025-26:

- 404132 Picketlaw WTW - Main Out
- 502132 Burncrooks WTW Quality THM Compliance
- 502243 Mannofield WTW -Improvements to Treatment Process
- 502280 Londornoch WTW Sludge Lagoon Upgrade

There is 1 Delayed project pre-construction:

- 403951 Rockcliffe Bathing Water (BW) - Improvement to Sufficient Status: As agreed with SEPA in October 2025, Scottish Water are developing a revised pump-away option to transfer influent from the existing Kippford WwTW to Dalbeattie WwTW. Since then, surveys have progressed to identify the transfer main route and to further define the capacity enhancement works required at Dalbeattie WwTW, with flow and load surveys ongoing to quantify the peak demand over summer.

4.2 Planned Projects

55 projects have now achieved Gate 100 (Acceptance) against a target for Q4 2025-26 of 57.

The following Planned project is yet to start on site:

- 503082 South Uist WTW New Source: Following a review of options, and to avoid confusion with 'New Source' in the project title (which is no longer the scope), this will be delivered under the 'South Uist - Benbecula water resource realignment' project. The new scope is to enable greater network connectivity between South Uist and Benbecula WRZs to allow Benbecula WTW to support South Uist (Stoneybridge) WTW in times of scarcity. The scheme will include some sections of mains upgrade and the installation of 2 small package booster pumping stations. No modifications will be required to either WTW.

More detail on the SR15 Completion projects is given in the presentation slide decks shared and discussed with DWQR and SEPA. Please note that the reporting timeframe used for these slides does not align with those used for this paper.

5. Progress in delivering 546632

This Priority 1 SR21 Network Water Quality scheme, which was agreed for delivery as part of the Londornoch scope change agreement, is progressing through Scottish Water's internal Delivery Vehicle, DV2. The Task Order has been issued, and Gate 30 to G90 (Project Initiation to Delivery Approval) activities are underway. The scheme addresses acute chlorine residual loss resulting from degraded cast-iron mains. The Gate 90 milestone is targeted for July 2026 and construction is planned for September 2026. The anticipated construction duration is approximately 14 weeks. Work is ongoing with our delivery partner to accelerate approvals and readiness, with the aim of improving baseline dates where possible. Overall delivery confidence remains strong, with residual risk primarily associated with the timely completion of governance approvals and consents.

6. Conclusions

The WI IG is invited to note that:

- At the end of Q4 (2025-26), all key SR21 performance metrics are within target range, with seven projects remaining in the SR15 Completion programme.
- The overall milestone indicator (IPOD) is on track at 1,421 points against a range of 1,340 to 1,464 points
- G100 (Acceptance) IPOD remains within target range.
- G110 (Financial Completion) IPOD remains in-range.
- In 2025-26, we invested £896m on Tier 2 projects and sub-programmes. Responsive repair, refurbishment and inspections expenditure was £257m which takes final 2025-26 investment to £1,153m.

Appendix A – IPOD Portfolio and Sub-portfolio breakdown

Performance Through Gates to Date	Sub Portfolio	Gate		Committed Min	Committed Forecast	Committed Max	Actual	Trend
Water	SR15 Completion	SOS		6	6	6	6	● No Change ●
		G100		41	43	43	40	● No Change ●
		G110		56	56	56	53	● Improving ●
	Water Quality	SOS		58	58	58	58	● No Change ●
		G100		80	84	88	81	● Improving ●
		G110		84	85	88	82	● Improving ●
	Water Supply	SOS		115	117	117	117	● Improving ●
		G100		121	129	135	128	● No Change ●
		G110		107	111	119	121	● Improving ●
Wastewater	SR15 Completion	SOS		7	7	7	7	● No Change ●
		G100		34	34	34	33	● No Change ●
		G110		35	36	36	34	● Declining ●
	Wastewater Network	SOS		61	65	72	70	● Improving ●
		G100		74	77	78	84	● Improving ●
		G110		61	66	73	80	● Improving ●
	Wastewater Treatment	SOS		74	81	84	79	● No Change ●
		G100		93	99	103	94	● Declining ●
		G110		82	87	93	90	● No Change ●
CE&FS&SS	Digital	SOS		23	25	25	25	● Declining ●
		G100		24	26	28	26	● Improving ●
		G110		22	24	25	24	● No Change ●
	Flourishing Scotland	SOS		15	15	15	14	● No Change ●
		G100		8	9	10	9	● No Change ●
		G110		3	5	8	5	● No Change ●
	Other Services	SOS		24	24	24	24	● No Change ●
		G100		18	18	19	18	● Improving ●
		G110		12	16	18	17	● Declining ●
	Property and Estates	SOS		0	0	0	0	● No Change ●
		G100		1	1	1	1	● No Change ●
		G110		1	1	1	1	● No Change ●
Total				1,340	1,405	1,464	1,421	● Improving ●

	Within range and above Committed Forecast		Within range but below Committed Forecast		Below range (Committed Min)		Above range (Committed Max)
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Red Sub Portfolios

Of the six Sub-portfolio Gates that are currently Red, **SR15 Completion** accounts for four i.e. the G100 and G110 for both Water and Wastewater. The ongoing challenges with SR15 Completion projects are detailed further in Section 4 of this paper: Progress in Delivering SR15 Completion Projects.

The **Water Quality** G100 has improved to Amber, however the G110 remains Red at present, having been impacted by historical access issues on several projects, which consequently started on site later than planned. While currently Red, the G110 is also noted as Improving this quarter, now outside the range by two milestones (was five). We expect to be back in range at the end of 2026-27 Q1.

Flourishing Scotland. Specialist sub-contractor no longer available for Carron Valve Chamber hydro scheme, which is Committed but hasn't commenced on site. Options being reviewed.

Appendix B – Glossary of Terms

IPOD – Indicator of Progress of Overall Delivery

SOS – Start on Site

G100 – Project Acceptance

G110 – Financial Close

Appendix C – Current SR27 Delivery Commitments (G100)

The following 32 G100 (Acceptance) milestones are currently forecast in SR27. When an Acceptance date is forecast to be within 3 months of the baseline, it is considered 'On Track'.

In summary, 19 of the 32 are On Track, 3 are Ahead, and 10 are Behind.

Project ID	Description	SR21 Portfolio	Sub Portfolio	Baseline Month	Forecast Month	Status
403106	QS3b AR - P014 UID Westbank Quadrant at Eldon Street Bridge CSO NS273667	Wastewater	SR15 Completion	2022_23_P10	2027_28_P03	Behind
501001	SR15 TE CM Staney Hill North - Q Sandy Loch WTW	Water	SR15 Completion	2022_23_P11	2027_28_P08	Behind
516515	RCI Sunnyside Cott to Megray SR TM DMA Phase 2	Water	Water Supply	2027_28_P02	2027_28_P03	On Track
516509	RCI Sunnyside Cott to Megray SR TM DMA Phase 1	Water	Water Supply	2025_26_P10	2027_28_P01	Behind
503809	Kirkcudbright - Harbour Sq CSO and Beaconsfield PI Flooding	Wastewater	Wastewater Network	2027_28_P06	2027_28_P03	On Track
546155	IFOS Lighthlands Road Bothwell SW599	Wastewater	Wastewater Network	2027_28_P05	2027_28_P02	On Track
503333	E1614 - Margaret Walk Dumfries	Wastewater	Wastewater Network	2027_28_P08	2027_28_P01	Ahead
507545	UID - St Bridgets Brae CSO Dalgety Bay	Wastewater	Wastewater Network	2027_28_P11	2027_28_P02	Ahead
520502	Laighpark Paisley WWTW - PSTs and FSTs major overhaul	Wastewater	Wastewater Treatment	2027_28_P12	2027_28_P09	On Track
507254	SR21 Eela Water WTW	Water	Water Supply	2027_28_P11	2027_28_P08	On Track
502766	Bertha Park Perth - Growth	Wastewater	Wastewater Treatment	2026_27_P01	2027_28_P03	Behind
502355	Shieldhall WwTW - MCC Replacement - Phases 2 and 3	Wastewater	Wastewater Treatment	2027_28_P08	2027_28_P06	On Track
502305	Kettleton CWT	Water	Water Quality	2028_29_P04	2028_29_P05	On Track
504391	SR21 ES Carron Valley WTW	Water	Water Quality	2027_28_P11	2028_29_P07	Behind
503672	SR21 ES Glenfarg WTW upgrade	Water	Water Quality	2029_30_P03	2028_29_P12	On Track
504549	SR21 ES Black Esk WTW	Water	Water Quality	2028_29_P07	2028_29_P04	On Track
523995	Network Strategy Execution	CE&FS&SS	Digital	2027_28_P06	2027_28_P01	Ahead
543263	I PPD Deploy H2 - Reservoir Safety Improvements	CE&FS&SS	Other Services	2027_28_P05	2027_28_P02	On Track
551532	Making Standardisation the Standard	CE&FS&SS	Other Services	2027_28_P04	2027_28_P09	Behind
526065	Carron Valve Chamber hydro scheme	CE&FS&SS	Flourishing Scotland	2026_27_P06	2027_28_P02	Behind
513312	Hydro Nation Chair	CE&FS&SS	Flourishing Scotland	2027_28_P06	2027_28_P03	On Track
557214	Minishant WwTW Temp Dosing	Wastewater	Wastewater Network	2027_28_P09	2027_28_P06	On Track
545837	SR21 Multiple - Sand Filter Inspection and Media Replacement Programme - West - Greenock	Water	Water Quality	2026_27_P03	2027_28_P09	Behind
545028	SR21 Multiple Sand Filter Inspection Media Replacement Programme South - Kettleton	Water	Water Quality	2026_27_P08	2027_28_P01	Behind
503227	Chirnside WwTW - SR21 Growth	Wastewater	Wastewater Treatment	2027_28_P12	2027_28_P09	On Track
515576	Maybole WWTW - Replace existing failed - overloaded surface aerators with Shallow Ditch FBDA system	Wastewater	Wastewater Treatment	2027_28_P04	2027_28_P01	On Track
548056	Denny WwTW Replacement Screw Pump PPD Runway	Wastewater	Wastewater Treatment	2027_28_P06	2027_28_P03	On Track
533586	Cupar WwTW River Eden Ww WFD Improvements	Wastewater	Wastewater Treatment	2027_28_P05	2027_28_P02	On Track
541839	C-WW-NI- MCC Replacement – South Phase 1 - Haddington	Wastewater	Wastewater Treatment	2025_26_P11	2027_28_P02	Behind
502632	Inverness WTW- PLC s replacement	Water	Water Supply	2029_30_P07	2029_30_P04	On Track
504557	SR21 ES Torra WTW	Water	Water Supply	2027_28_P11	2027_28_P08	On Track
545293	Perth WTW Sulphuric Acid Tank Replacement	Water	Water Supply	2027_28_P04	2027_28_P04	On Track

Appendix D: Committed List Projects Achieved G100 in Q4

31 projects achieved G100 (Acceptance) in Q4 2025-26.

Management Approach	Project Name	Need Ref	Output Description	Output Quantity	Output Unit	G100 Date
SR15 Completion	404132 - Picketlaw WTW - Main Out	20003	SR15 Water	1	Number	26-Mar-26
Enabling Development - Wastewater Portfolio	500229 - East Linton WwTW - Growth	765	Number of sludge treatment centre asset interventions	1	Number	24-Mar-26
		811	Increase in Part 4 capacity to meet local growth requirements	966	Population Equivalent	
		729	Number of WWTW secondary treatment asset interventions	1	Number	
Water Treatment Capability Improvement	502132 - Burncrooks WTW Quality THM Compliance	20003	SR15 Water	1	Number	06-Mar-26
		542	Number of WTW sites with improved organics removal	1	Number	
Water Treatment, Chemical Storage and Dosing	502243 - Mannofield WTW -Improvements to Treatment Process	2274	Number of WTW chemical storage and dosing interventions	1	Number	29-Jan-26
Enabling Development - Wastewater Portfolio	502818 - Blairgowrie WwTW - Growth	811	Increase in Part 4 capacity to meet local growth requirements	12779	Population Equivalent	30-Mar-26
Wastewater Treatment Works - Secondary & Tertiary Treatment	503132 - Lochgoilhead WWTW	729	Number of WWTW secondary treatment asset interventions	1	Number	26-Mar-26
Wastewater Pumping Mains	503647 - SR21 ES Gremista SPS Rising Main	695	Length of wastewater pumping main interventions	619	Metres	30-Mar-26
Water Distribution Mains	506032 - RCI Broadford DMA & Breakish DMA (Broadford)	574	Length of distribution mains interventions to address recurring customer interruptions to supply	10086.59	Metres	19-Mar-26
Unsatisfactory Intermittent Discharges (UID s)	508267 - UID - David Dale CSO Stewarton	957	Number of unsatisfactory intermittent discharges (UID) improved or removed for aesthetics	1	Number	25-Feb-26
		837	Number of properties removed from internal flooding at risk register.	0	Number	
		835	Number of properties removed from external flooding at risk register.	0	Number	
		2419	Number of service relocations	0	Number	
Unsatisfactory Intermittent Discharges (UID s)	508285 - UID - 78 High Street Stewarton	957	Number of unsatisfactory intermittent discharges (UID) improved or removed for aesthetics	3	Number	30-Mar-26
Water Distribution Mains	513827 - RCI Madderty and St Davids DMA	574	Length of distribution mains interventions to address recurring customer interruptions to supply	20663	Metres	27-Mar-26
Water Distribution Mains	514079 - RCI Penwhirn To Kiltersan DMA Stairhaven	574	Length of distribution mains interventions to address recurring customer interruptions to supply	5257.16	Metres	30-Jan-26
Enable Economic Growth Infrastructure Funding	518147 - CWA Black Esk Winterhope WOA Infra	938	Additional Capacity enabled from strategic water network reinforcement	0	Population Equivalent	30-Mar-26
Water Treatment, Chemical Storage and Dosing	518182 - Teangue WTW - H and S Improvements	2274	Number of WTW chemical storage and dosing interventions	0	Number	30-Jan-26
Digital Policy	518537 - Unified Endpoint Management Project	1203	Number of digital transformation interventions	1	Number	11-Mar-26
Reservoir Safety	525211 - Loch Turret Aqueduct Access Bridge Replacements	624	Number of reservoir interests of Safety interventions	4	Number	20-Mar-26
Water Filtration (Membranes, Granular Activated Carbon (GAC) and Sand Filters)	528014 - Glenconvinth WTW Filtration Enabling Works	526	Number of Filtration and disinfection asset interventions	1	Number	30-Mar-26
Unsatisfactory Intermittent Discharges (UID s)	529275 - UID - Gorgie - Off Balgreen Road CSO	957	Number of unsatisfactory intermittent discharges (UID) improved or removed for aesthetics	1	Number	30-Mar-26
Unsatisfactory Intermittent Discharges (UID s)	529276 - UID - Murrayfield - Corstorphine Road CSO	957	Number of unsatisfactory intermittent discharges (UID) improved or removed for aesthetics	1	Number	30-Jan-26

Water Treatment, Chemical Storage and Dosing	531933 - Mannofield WTW Dosing	2274	Number of WTW chemical storage and dosing interventions	4	Number	26-Mar-26
Unsatisfactory Intermittent Discharges (UID s)	535285 - UID- Kelty Black Road CSO - UID Kelty Storm Tank CSO	957	Number of unsatisfactory intermittent discharges (UID) improved or removed for aesthetics	1	Number	27-Mar-26
Wastewater Treatment Works - Odour Equipment	540100 - E-WW-NI-230224-DUNFERMLINE WWTW-SITE WIDE ODOUR INTERVENTIONS	733	Number of WWTW odour equipment asset interventions	2	Number	25-Mar-26
Treated Water Storage and Chlorine Contact Tanks and Pipes	540545 - Clunie Simple Repairs	529	Number of treated water storage asset interventions	1	Number	26-Jan-26
Reservoir Safety	541139 - TJ Dhu Loch MIOS Access Improvements - PPD	624	Number of reservoir interests of Safety interventions	1	Number	27-Jan-26
Transformation	542570 - CoPilot Upscale	893	Number of Transformation initiatives implemented	1	Number	18-Mar-26
Digital Policy	542983 - Windows 11 Refresh	1205	Number of digital transformation interventions	1	Number	11-Mar-26
Reservoir Safety	544175 - DS Gladhouse Reservoir MIOS Phase 1	624	Number of reservoir interests of Safety interventions	0	Number	30-Jan-26
Water Distribution Mains	544419 - ITS Shawsmill and Auchtertool DMA Glenniston Farm	575	Length of distribution mains interventions	3400	Metres	20-Feb-26
		578	Number of properties where persistent low pressure is resolved	13	Number	
Wastewater Treatment Works - Primary Treatment	545846 - E-WWNI-060824-Nigg Backwash Treatment	727	Number of WWTW primary treatment asset interventions	1	Number	26-Mar-26
Digital Policy	551638 - Meter Replacement Systems Project	1204	Number of digital transformation interventions	1	Number	26-Mar-26
Renewable Energy - Enhancement	552242 - Linwood SPS PV Scheme	2252	Number of sites assessed for renewable energy generation	1.09	Number	25-Mar-26

Appendix E: Committed List Projects Achieved G110 in Q4

36 projects achieved G110 (Draft Final Account) in Q4 25/26

Management Approach	Project Name	Need Ref	Output Description	Output Quantity	Output Unit	G110 Date
Water Treatment, Chemical Storage and Dosing	500245 - Galashiels Manse Street WTW	2276	Number of Filtration and disinfection asset interventions	1	Number	30-Mar-26
		2279	Number of Filtration and disinfection asset interventions	1	Number	
		529	Number of treated water storage asset interventions	1	Number	
		2274	Number of WTW chemical storage and dosing interventions	1	Number	
		20003	SR15 Water	1	Number	
		632	Number of SCADA, HMI, PLC asset interventions	1	Number	
		2238	Number of water sites with Motor Control Centre interventions	1	Number	
SR15 Completion	501211 - Sanday WTW - QUALITY	20003	SR15 Water	1	Number	25-Mar-26
IR 18 Investment	501243 - Invercannie WTW Pre-Treatment CWT and CM	538	Number of WTW sites made compliant with standards	1	Number	26-Mar-26
Water Pipebridges	501670 - DAER WOA - Stablewood Pipe Bridge - H&S upgrade	627	Number of water pipe bridge interventions	1	Number	28-Jan-26
IR 18 Investment	502220 - IR18 Allowance - Edgehead Septic Tank	769	Number of IR18 projects completed	1	Number	25-Feb-26
Enable Economic Growth Infrastructure Funding	502358 - Black Esk & Winterhope WOA - Gretna Water Supply	938	Additional Capacity enabled from strategic water network reinforcement	2800	Population Equivalent	30-Jan-26
		529	Number of treated water storage asset interventions	0	Number	
Water Treatment Capability Improvement	502369 - Beasdale WTW UV Alterations	540	Number of WTW sites made compliant with standards	1	Number	17-Feb-26
IR 18 Investment	502651 - Afton WTW_Ayrshire_THM Research and Investigation	542	Number of WTW sites with improved organics removal	1	Number	25-Feb-26
Wastewater Pumping Stations	502868 - Scotland Terrace SPS Newburgh - SR15 CM	701	Number of sites with sewage pumping station interventions	1	Number	18-Mar-26
Maintain Pipebridges	503638 - SR21 Carstairs Junction Overland Sewer	693	Number of sites with wastewater pipebridge interventions	1	Number	19-Feb-26
Reservoir Safety	503681 - Balgray Reservoir MIOS -Top Water Lowering	624	Number of reservoir interests of Safety interventions	1	Number	31-Mar-26
Water Pumping Stations	504995 - Loch Calder WTW - Treated Water Pumps	565	Number of treated water pump interventions	15	Number	24-Mar-26
Water Distribution Mains	506271 - RCI Bragar DMA (West Lewis WOA)	574	Length of distribution mains interventions to address recurring customer interruptions to supply	6867.39	Metres	19-Mar-26
Water Distribution Mains	506627 - RCI Duncanston DMA Assynt WOA	574	Length of distribution mains interventions to address recurring customer interruptions to supply	5150	Metres	26-Feb-26
Wastewater Pumping Stations	506690 - Holemill Infrastructure Upgrade	695	Length of wastewater pumping main interventions	1322	Metres	27-Feb-26
		701	Number of sites with sewage pumping station interventions	1	Number	
Distribution Infrastructure - Network Valves	513923 - Black Isle Trunk Main - Valve Replacement	585	Number of strategic network valve interventions	36	Number	25-Feb-26
Site Buildings and Asset Access	514606 - BLAIRGOWRIE WWTW RIVER BANKING REPAIR	745	Number of sites with security fencing or gate interventions - wastewater	1	Number	26-Mar-26
Wastewater Pumping Stations	514834 - SHEWALTON PUMPING STATION REPLACE MCC PUMPS etc	701	Number of sites with sewage pumping station interventions	1	Number	26-Jan-26
Digital Policy	515268 - Citrix Refresh	1203	Number of digital transformation interventions	1	Number	12-Mar-26
Wastewater Treatment Works - Secondary & Tertiary Treatment	515791 - Dollar WwTW Refurbishment of 2no SBR cells	729	Number of WWTW secondary treatment asset interventions	1	Number	13-Jan-26

Wastewater Treatment Works - Inlet Works	515799 - Tyndrum WwTW Replacement Inlet screen and associated civil work	725	Number of WWTW inlet works asset interventions	1	Number	13-Jan-26
Renewable Energy - Enhancement	516084 - Cowdenbeath Wetlands WwTW PV Scheme	2252	Number of sites assessed for renewable energy generation	0.59	Number	31-Mar-26
Digital Policy	517567 - Backup, Restore and Archive	1205	Number of digital transformation interventions	1	Number	24-Mar-26
Transformation	519431 - Wholesale Self Service and Service Tracking.	3288	Number of Transformation initiatives implemented	1	Number	03-Feb-26
Water Distribution Mains	520427 - RCI Skelmorlie DMA	574	Length of distribution mains interventions to address recurring customer interruptions to supply	3531.88	Metres	25-Mar-26
Water Distribution Mains	522759 - RCI Wallacetown Dunscore DMA	574	Length of distribution mains interventions to address recurring customer interruptions to supply	3643.55	Metres	30-Jan-26
Renewable Energy - Enhancement	524093 - Longman Drive PV Scheme	2252	Number of sites assessed for renewable energy generation	0.74	Number	31-Mar-26
Water Distribution Mains	525206 - RCI Mountrich to Resolis DMA	574	Length of distribution mains interventions to address recurring customer interruptions to supply	6713	Metres	27-Jan-26
Reservoir Safety	525333 - Glenkiln Reservoir MIOS	624	Number of reservoir interests of Safety interventions	1	Number	23-Feb-26
Unsatisfactory Intermittent Discharges (UID s)	529276 - UID - Murrayfield - Corstorphine Road CSO	957	Number of unsatisfactory intermittent discharges (UID) improved or removed for aesthetics	1	Number	25-Mar-26
Wastewater Pumping Stations	531626 - E-WWNI-V2 Westhill SPS Pump Replacement 220523	701	Number of sites with sewage pumping station interventions	1	Number	18-Mar-26
		757	Number of WWTW Motor Control Centre interventions	1	Number	
Gravity Sewers	531921 - S-WW-I-30052023-Gordon WWTW Final Effluent Outfall Investigation and Repair-Replacement	687	Length of non-critical sewer interventions	1000	Metres	15-Jan-26
Wastewater Treatment Works - Inlet Works	535409 - Dalmarnock WWTW - installation of 2 No. Magflows	725	Number of WWTW inlet works asset interventions	1	Number	26-Mar-26
Treated Water Storage and Chlorine Contact Tanks and Pipes	540545 - Clunie Simple Repairs	529	Number of treated water storage asset interventions	1	Number	26-Feb-26
Transformation	544420 - On Demand Access to Telemetry Data	3288	Number of Transformation initiatives implemented	1	Number	03-Mar-26
Wastewater Outfalls	555747 - Nairn WwTW replace sections of missing outfall	723	Length of sea outfalls replaced or maintained	18	Metres	27-Mar-26